



# CORPORATE PRESENTATION 2Q25



# FUNO AT A GLANCE

Fibra uno is the **largest, fully integrated, total return focus** real estate company in Mexico and Latin America, designed with a **counter-cyclical** business model.

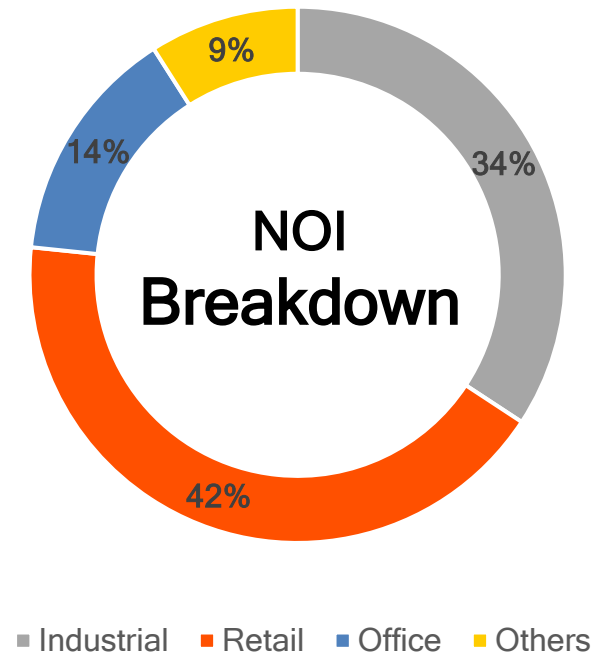
GLA: 120,058,061 sqft

614 operations

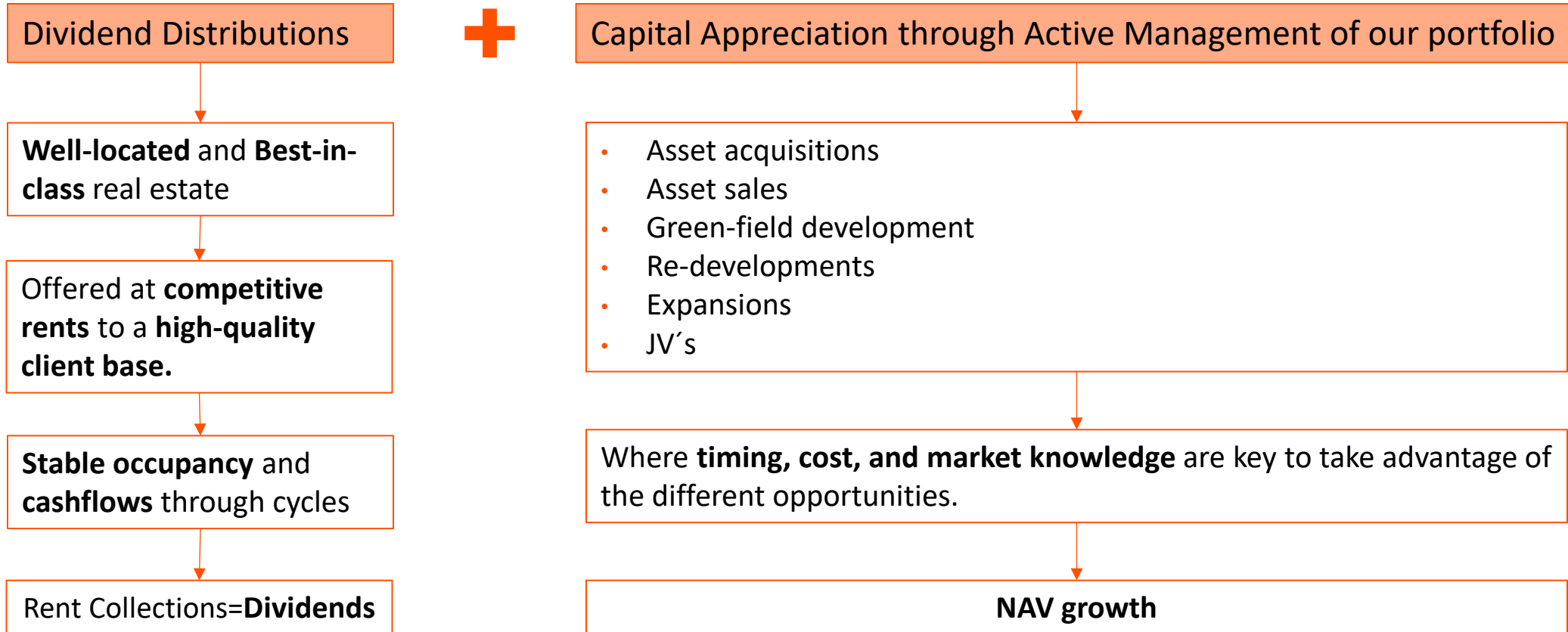
95.0% occupancy

3.9 years (Avg. Term)

13.7 million sqft (Land bank)



# FUNO'S TOTAL RETURN FOCUS



**30%**

**Total Return Contribution**

**70%**

Sustainable Shareholder Value Creation **Over Time**

# COUNTER-CYCLICAL BUSINESS MODEL

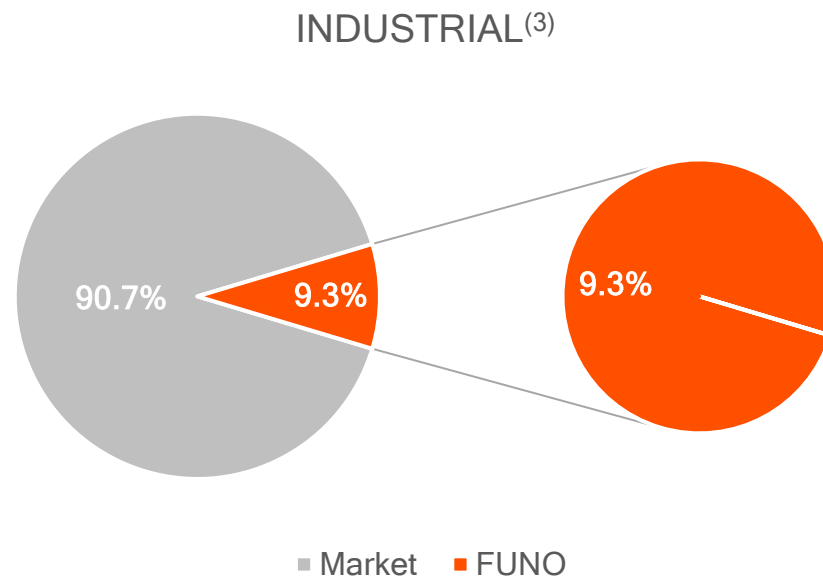
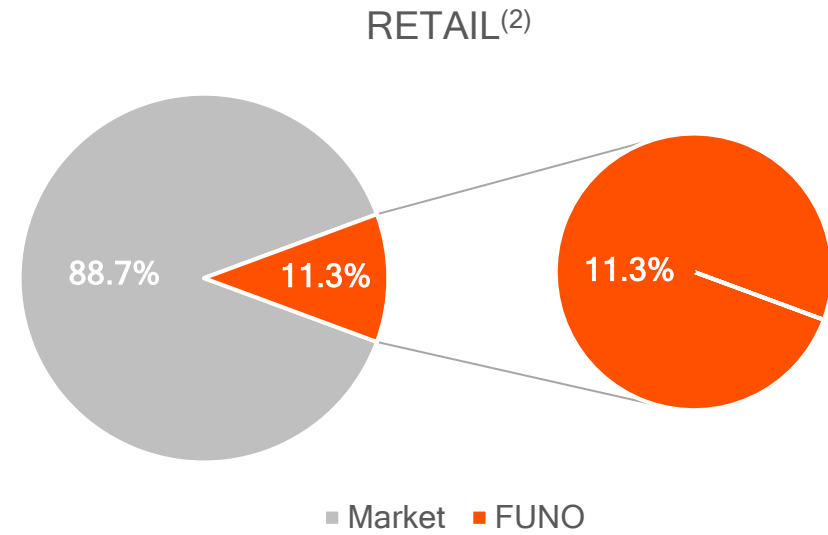
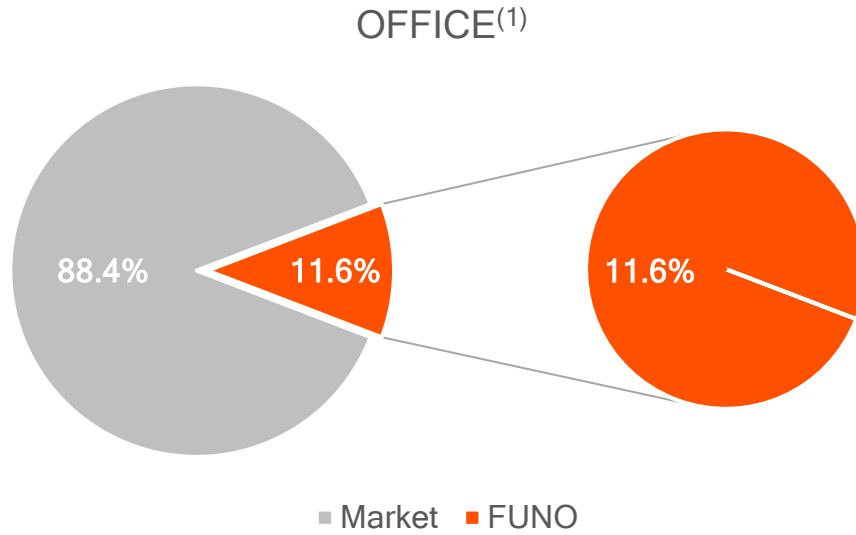
“Location, location, location”

+

Best in class real estate



# MARKET SHARE



Sources:

1) Colliers Mexico City, Monterrey and Querétaro's Office market reports as of 2Q25.

2) Colliers retail market report 1H25.

3) CBRE Mexico Industrial Market Report as of 2Q25.

# TOP TENANTS

FUNO's portfolio is highly diversified not only by geography but also by quantity and type of tenants. It comprises over 2,900 tenants who cherish their key locations, the quality of their buildings, and their relationship with their real estate partner.

| Top   | Sector              | ABR % |
|-------|---------------------|-------|
| 1     | Supermarkets        | 7.7%  |
| 2     | Education           | 3.7%  |
| 3     | Commercial Bank     | 2.5%  |
| 4     | Co-Working Space    | 1.6%  |
| 5     | Commercial Services | 1.4%  |
| 6     | Department Stores   | 1.4%  |
| 7     | Government Entity   | 1.4%  |
| 8     | Entertainment       | 1.4%  |
| 9     | Food & Beverage     | 1.3%  |
| 10    | Consumer Services   | 0.8%  |
| Total |                     | 23.0% |



PEPSICO



Walmart



Hilton



WelchAllyn



FEMSA

Liverpool

L'ORÉAL

FedEx

Santander

INDITEX

amazon

Asea



BBVA

Deloitte.

ZARA

ZARA HOME

Bershka

oysho



Pull and Bear

Massimo Dutti

MARSH

SANOFI



volaris

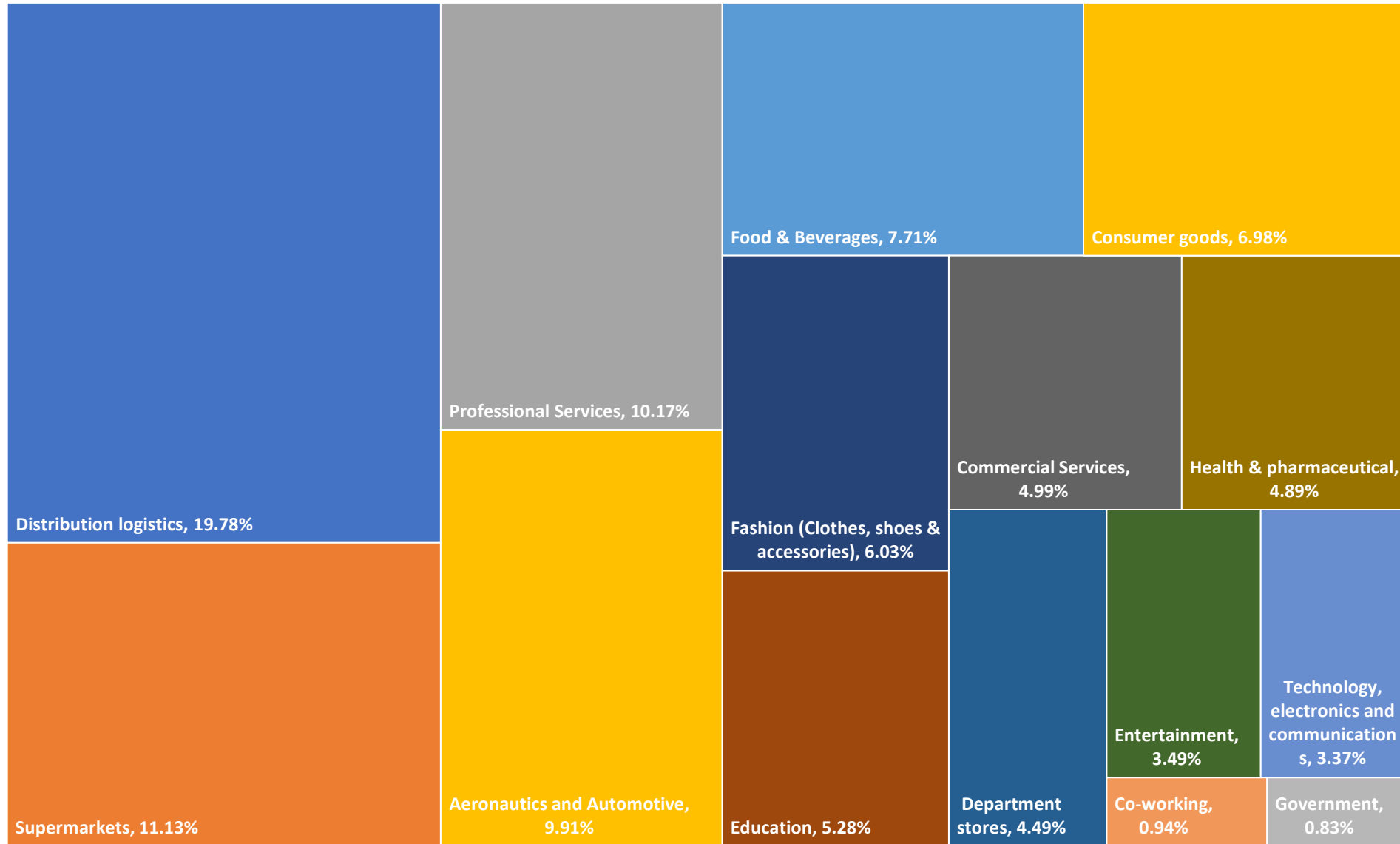


wework

Kiddys Class

UTERQÜE

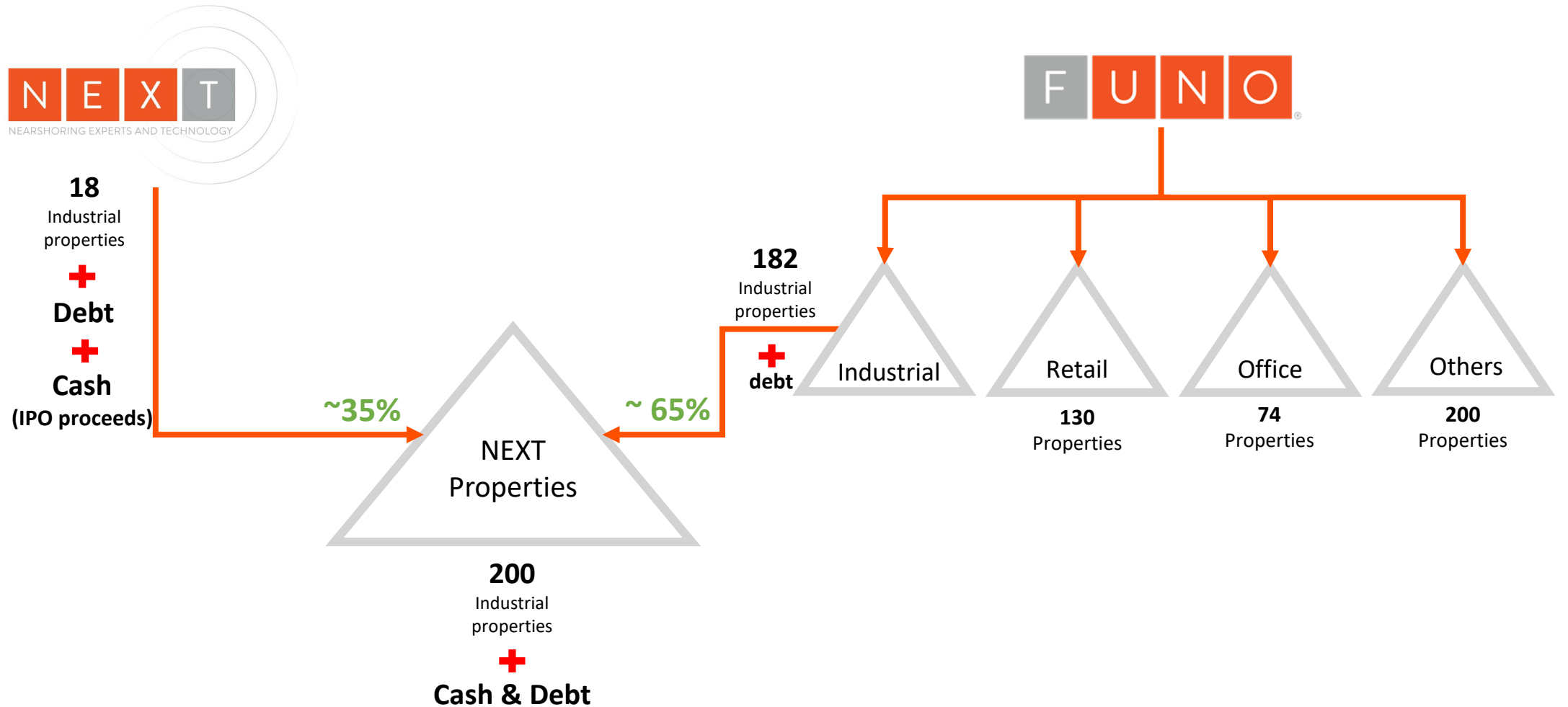
# PORTFOLIO DIVERSIFICATION BY INDUSTRY





**STRATEGIC TRANSACTIONS:**  
UNLOCKING VALUE FROM  
FIBRA NEXT AND  
INTERNALIZATION

# 1. CARVE-OUT OF OUR INDUSTRIAL PORTFOLIO: UNDERSTANDING OUR JV WITH FIBRA NEXT



# 1. CARVE-OUT OF OUR INDUSTRIAL PORTFOLIO: UNDERSTANDING OUR JV WITH FIBRA NEXT

The contribution of Fibra Uno's assets will be done in the **same conditions as Fibra NEXT's IPO**; at a 7.45% Cap Rate.

| Portfolio  | NOI <sup>(1)</sup><br>(Ps. Million) | NOI<br>Cap Rate | Value<br>(Ps. Million) | Debt<br>(Ps. Million) | Equity<br>(Ps. Million) | CBFIs       |
|--|-------------------------------------|-----------------|------------------------|-----------------------|-------------------------|-------------|
| FUNO's Industrial<br>Portfolio<br>(182 properties) | \$8,716                             | 7.45%           | \$116,991              | \$53,067              | \$63,924                | 639,243,668 |

Once the right is exercised, Fibra UNO would be entitled to the amount of **639,243,668 CBFIs** from **Fibra NEXT**.

(1) Annualized 2Q25.

# 1. CARVE-OUT OF OUR INDUSTRIAL PORTFOLIO: VALUE ANALYSIS BREAKDOWN

|                         | FUNO's Total Portfolio<br>As of 2Q25 | FUNO's Industrial<br>Portfolio | FUNO's Retail, Office, and<br>Others Portfolio |
|-------------------------|--------------------------------------|--------------------------------|--|
| CBFIs                   | 3,805.3                              | 3,805.3                        | 3,805.3  |
| Price per CBFi          | \$26.0                               | \$16.8                         | \$9.2  |
| Market Cap              | \$98,938.3                           | \$63,924.4                     | \$35,013.9                                     |
| Debt                    | \$143,232.9                          | \$53,066.9                     | \$90,166.0                                     |
| Enterprise Value        | \$242,171.2                          | \$116,991.3                    | \$125,179.9                                    |
| Book Value (1.0xNAV)    | \$342,355.4                          | \$116,991.3                    | \$225,364.1                                    |
| NAV                     | \$199,122.5                          | \$63,924.4                     | \$135,198.2                                    |
| NAV per CBFi            | \$52.3                               | \$16.8                         | \$35.5   |
| Implied Discount to NAV | 49.7%<br>or<br>0.5x NAV              | 0%<br>or<br>1.0x NAV           | 25.9%<br>or<br>0.26 NAV                        |

Assuming the industrial portfolio's trades at 1.0xNAV, the remaining of Fibra Uno's portfolio would be trading at an **extremely discounted valuation of 0.26x NAV.**

## 2. FUNO'S INTERNALIZATION

FUNO's internalization is in progress and expected to close in the 4Q25.

The payment will be done using **real estate assets at 1.0x NAV.**

- 60% from office sector
- 34% from retail sector
- 6% from hotel sector

# INTERNALIZATION BY THE NUMBERS

*Figures in million pesos*

| ASSET             | GROSS ASSET VALUE | DEBT           | NAV             | 2025E NOI    | IMPLIED CAP RATE |
|-------------------|-------------------|----------------|-----------------|--------------|------------------|
| SAMARA            | 5,538.5           | 1,890.7        | 3,647.8         | 358.1        | 6.5%             |
| MIDTOWN JALISCO   | 5,646.3           | 0.0            | 5,646.3         | 448.0        | 7.9%             |
| MONTES URALES 620 | 1,173.8           | 0.0            | 1,173.8         | 96.1         | 8.2%             |
| <b>TOTAL</b>      | <b>12,358.7</b>   | <b>1,890.7</b> | <b>10,467.9</b> | <b>902.2</b> | <b>7.3%</b>      |

| Property          | GLA (sqm)      |
|-------------------|----------------|
| MONTES URALES 620 | 17,173         |
| SAMARA            | 133,387        |
| MIDTOWN JALISCO   | 109,377        |
| <b>Total</b>      | <b>259,936</b> |

# INTERNALIZATION BY THE NUMBERS

Figures in million pesos

| Fees paid to the advisor | 2025E <sup>(1)</sup> |
|--------------------------|----------------------|
| 50 bps NAV               | 929.9                |
| 2.0% Rent Collection     | 536.1                |
| 3.0% M&A                 | 0                    |
| <b>TOTAL</b>             | <b>1,466.0</b>       |

| Samara's Debt               | As of 1Q25   |
|-----------------------------|--------------|
| HSBC                        | 1,431.7      |
| Sabadell                    | 468.5        |
| Total Debt                  | 1,900.1      |
| Cost (TIIE + 2.75%)         | 11.5%        |
| <b>Annual interest cost</b> | <b>219.1</b> |

(1) Annualized 1Q25.

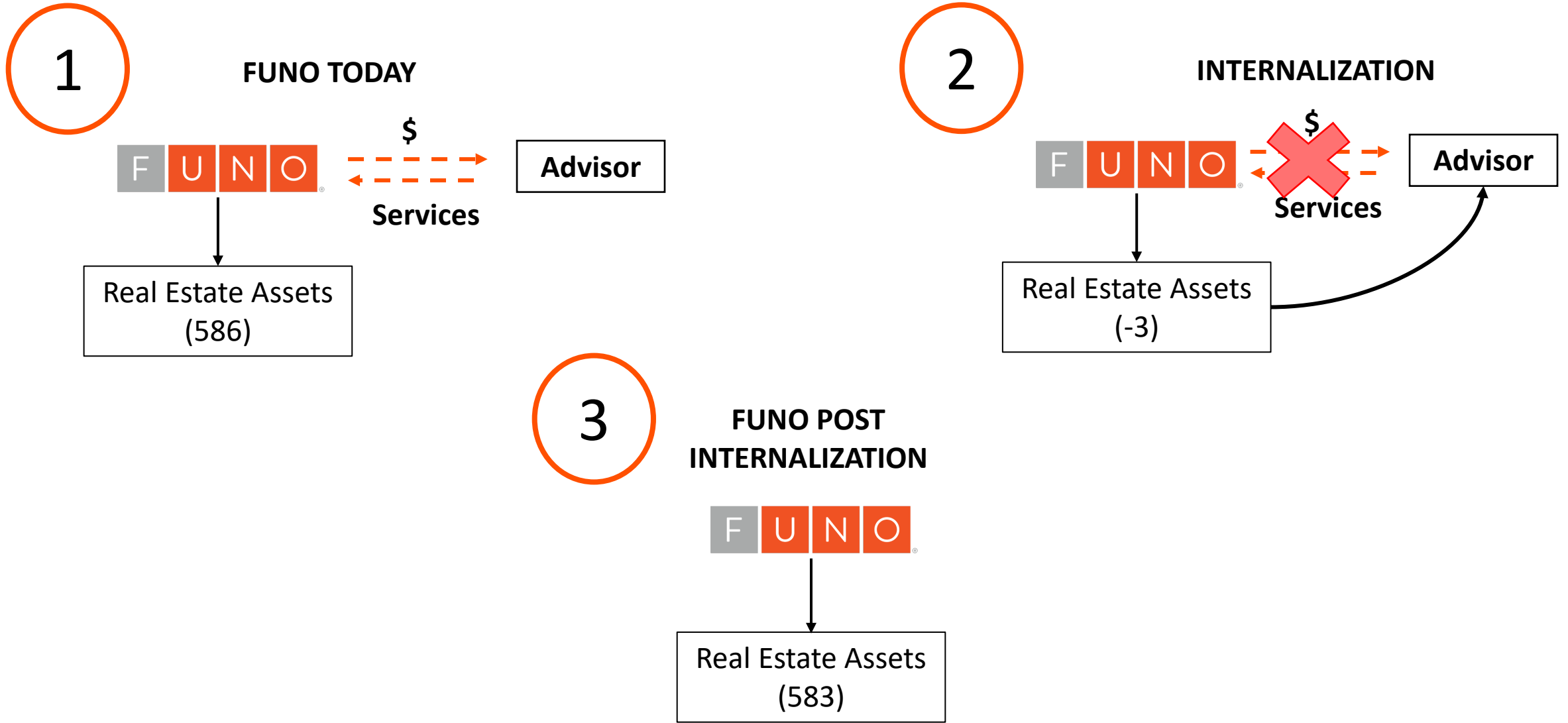
## TOTAL SAVINGS

|                      |                |
|----------------------|----------------|
| Savings From fees    | 1,466.0        |
| Interest Savings     | 219.1          |
| <b>Total Savings</b> | <b>1,685.1</b> |

|                   |                 |
|-------------------|-----------------|
| Properties NOI    | -902.2          |
| SG&A at FUNO      | -360.0          |
| <b>Total cost</b> | <b>-1,262.2</b> |

**Net Accretion 422.9**

# UNDERSTANDING INTERNALIZATION

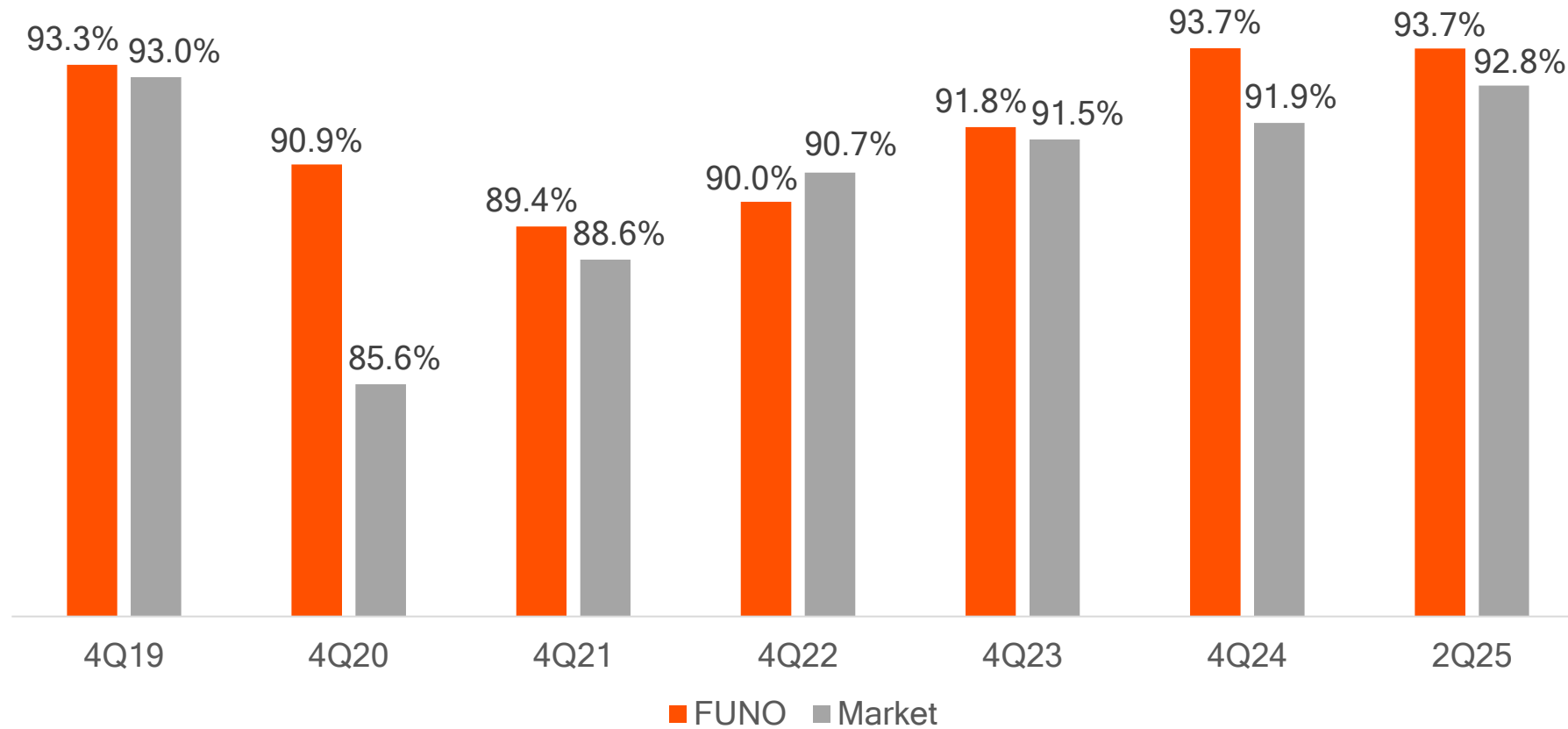




# RETAIL SEGMENT

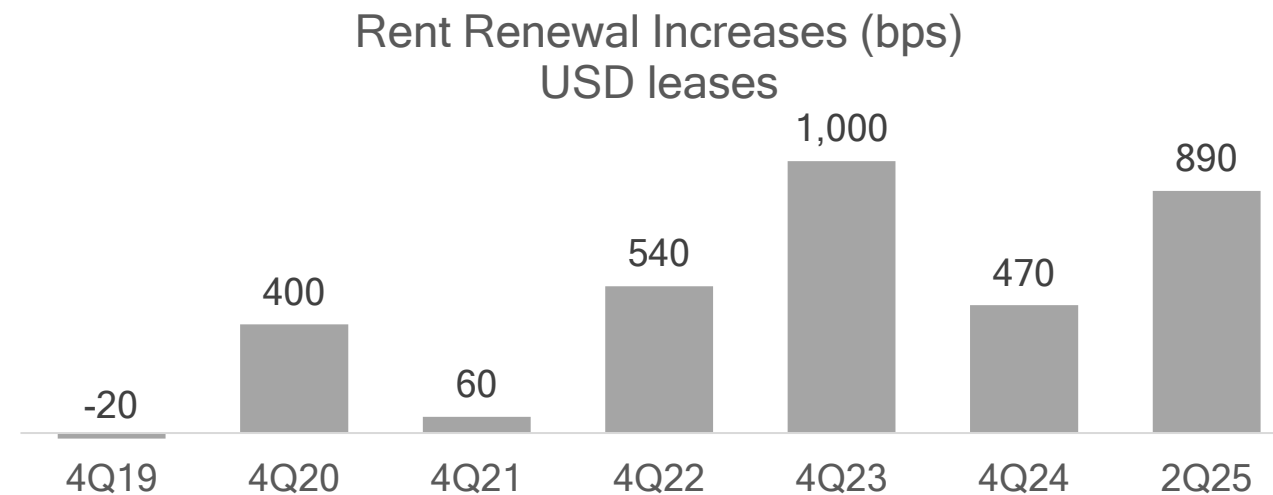
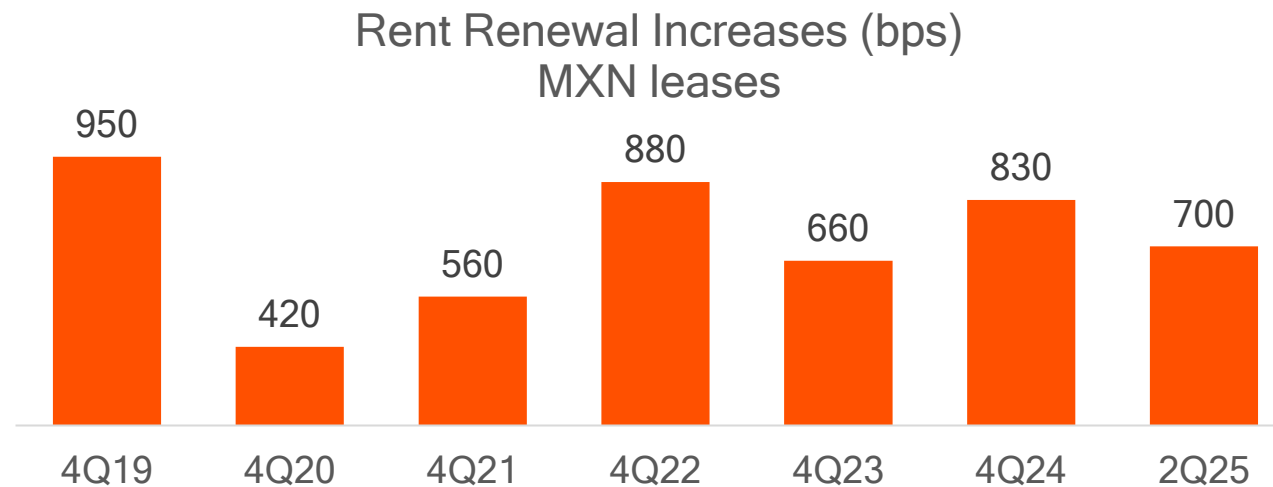
# RETAIL MARKET

Occupancy Rate (%)



Source: FUNO (2Q25) and Colliers, Mexican Retail Market Report 1H25.

# RETAIL MARKET



# TOP TENANTS - RETAIL

Fibra Uno's retail portfolio is highly diversified, not only by geography but also by quantity and type of tenants.

| Top          | Sector                | ABR%         |
|--------------|-----------------------|--------------|
| 1            | Retail                | 16.6%        |
| 2            | Professional Services | 5.4%         |
| 3            | Department Stores     | 3.0%         |
| 4            | Entertainment         | 2.9%         |
| 5            | Food & Beverage       | 2.7%         |
| 6            | Commercial Services   | 1.8%         |
| 7            | Professional Services | 1.7%         |
| 8            | Department Stores     | 1.6%         |
| 9            | Department Stores     | 1.5%         |
| 10           | Entertainment         | 1.4%         |
| <b>Total</b> |                       | <b>38.6%</b> |



**INDITEX**

ZARA ZARA HOME

Bershka oysho

Pull and Bear Massimo Dutti

Kiddys Class

UTERQÜE

*El Palacio de Hierro*

SOY TOTALMENTE PALACIO®



# FUNO'S RETAIL PORTFOLIO

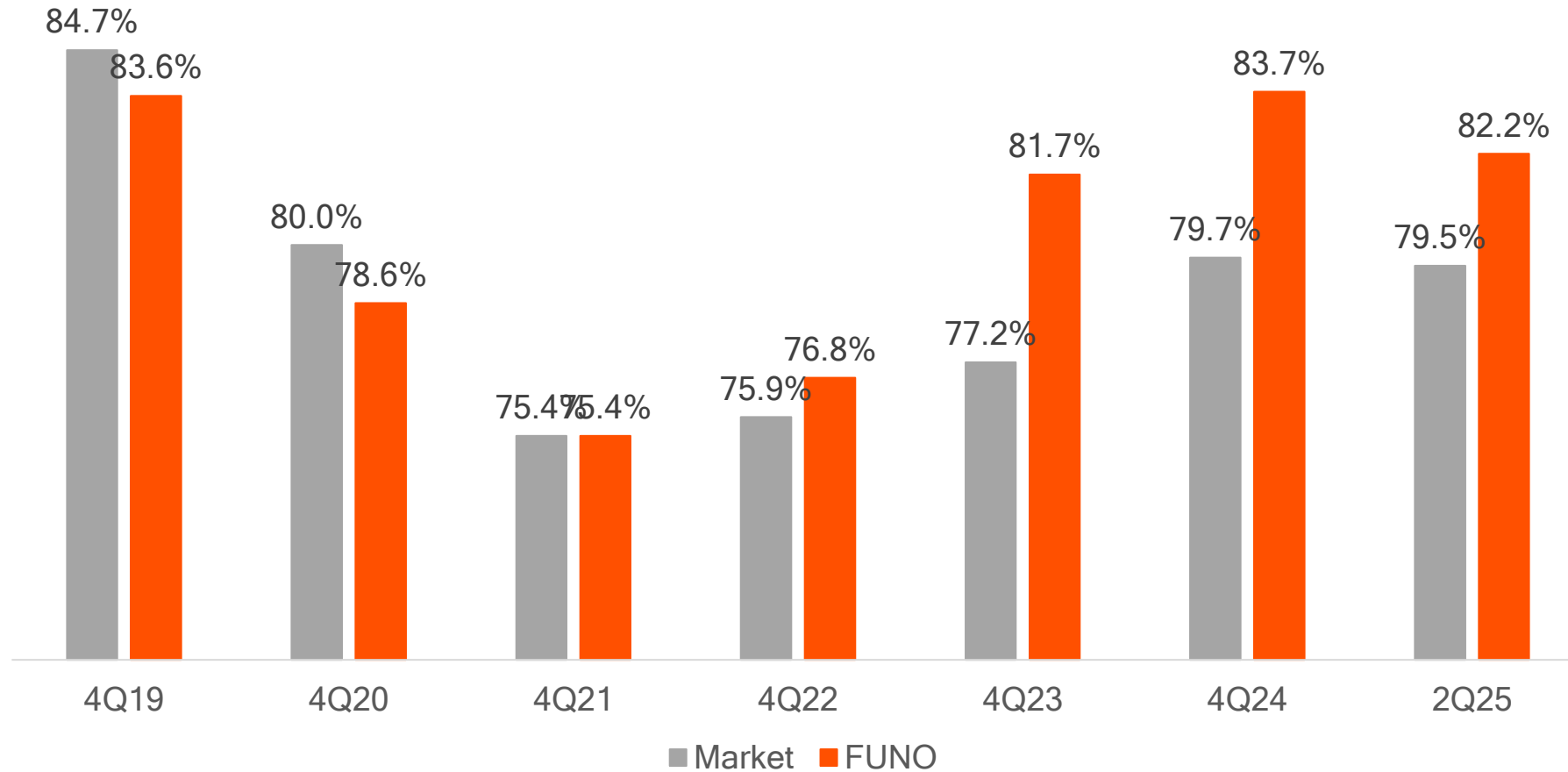


A photograph of a modern glass skyscraper with a grid-like facade. The building is partially obscured by a large, semi-transparent orange geometric shape on the left side. The text 'OFFICE SEGMENT' is overlaid in white, underlined, on the orange shape.

# OFFICE SEGMENT

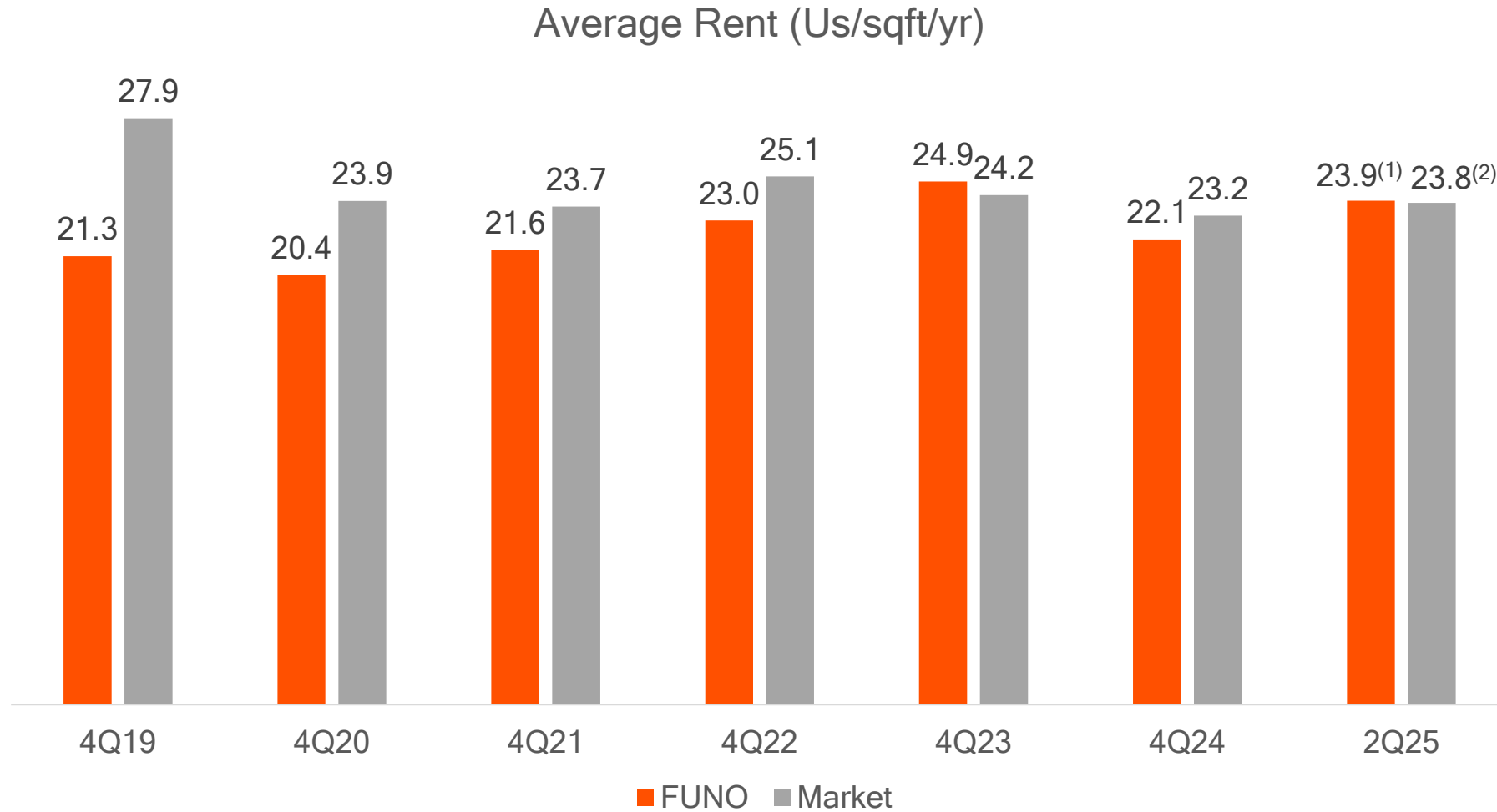
# OFFICE MARKET

Occupancy rate (%)



Source Colliers, Mexico City, Monterrey and Guadalajara's Office market as of 2Q25.

# OFFICE MARKET



Source Colliers, Mexico City, Monterrey and Querétaro's Office market Class A/A+ as of 2Q25.

(1) FX= 18.66.

(2) FX= 19.6.

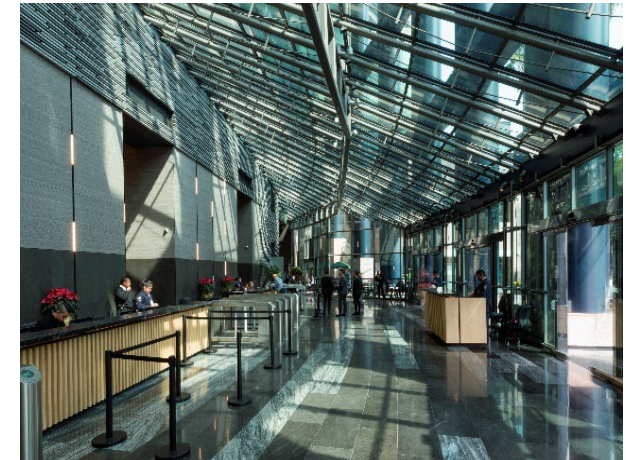
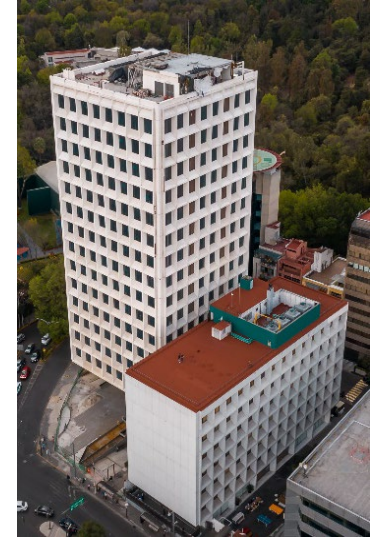
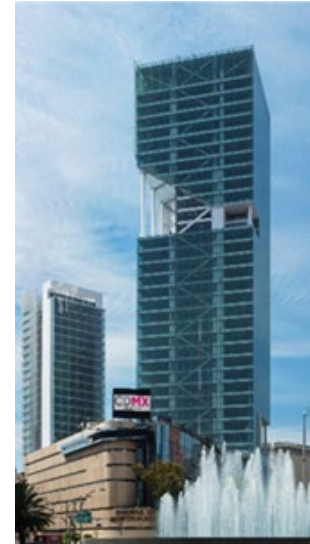
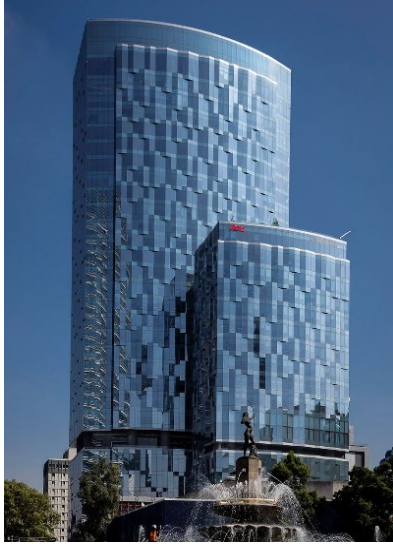
# TOP TENANTS - OFFICE

Fibra Uno's office portfolio has irreplaceable buildings on prime locations which are one of the main attractions to our tenants.

| Top          | Sector                | ABR %        |
|--------------|-----------------------|--------------|
| 1            | Co-Working Space      | 9.9%         |
| 2            | Commercial Services   | 9.2%         |
| 3            | Education             | 8.7%         |
| 4            | Government Entity     | 3.7%         |
| 5            | Health and Pharma     | 1.5%         |
| 6            | Health and Pharma     | 1.3%         |
| 7            | Government Entity     | 1.3%         |
| 8            | Logistics             | 1.2%         |
| 9            | Tech & Electronics    | 1.2%         |
| 10           | Professional Services | 1.0%         |
| <b>Total</b> |                       | <b>38.9%</b> |



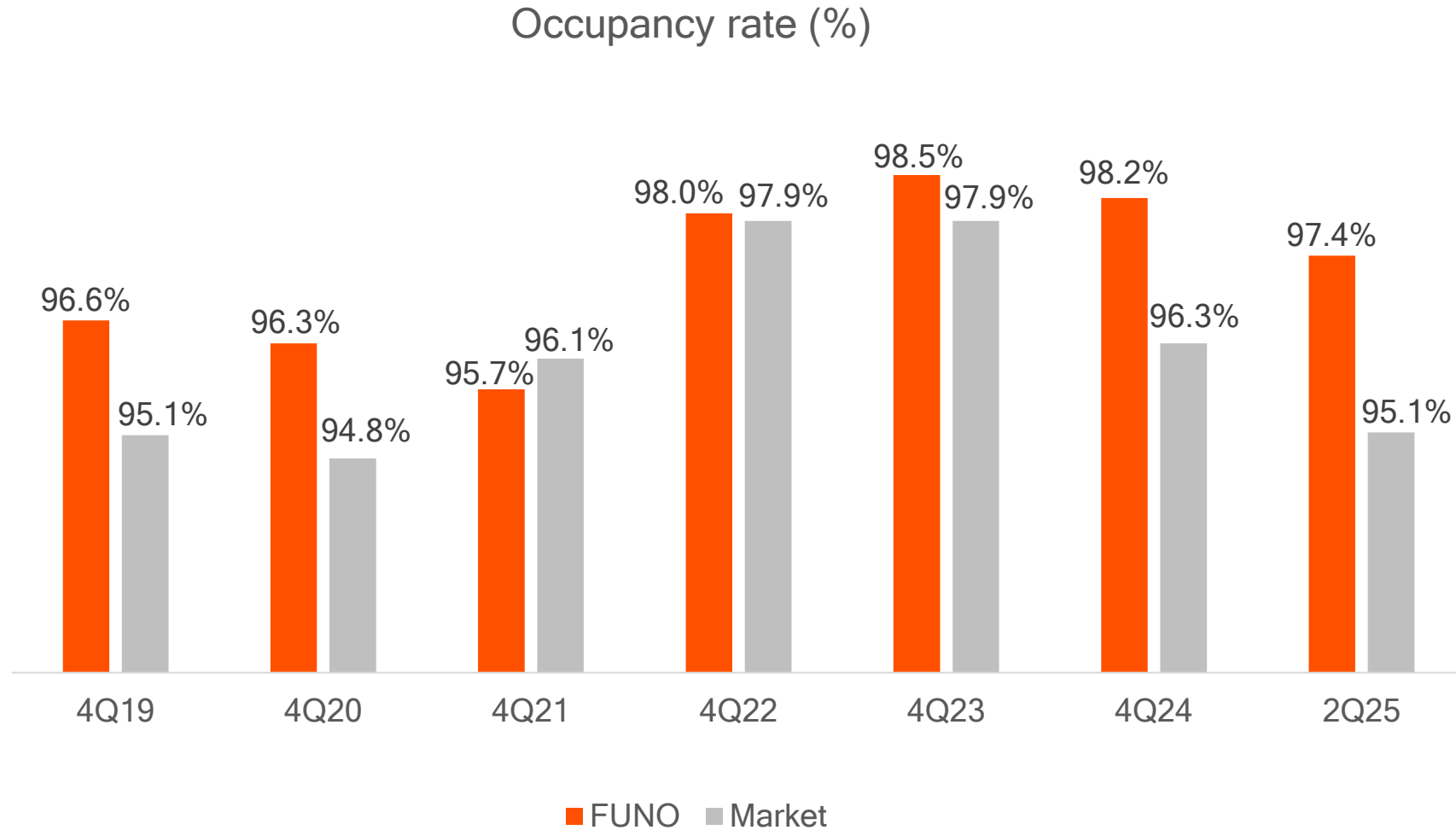
# FUNO'S OFFICE PORTFOLIO



A wide-angle photograph of an industrial street scene. The left side of the image is overlaid with a semi-transparent orange triangle, and the right side is overlaid with a semi-transparent black triangle. The street is lined with multi-story industrial buildings. Several cars are parked along the street, and a few people can be seen in the distance. The overall atmosphere is industrial and modern.

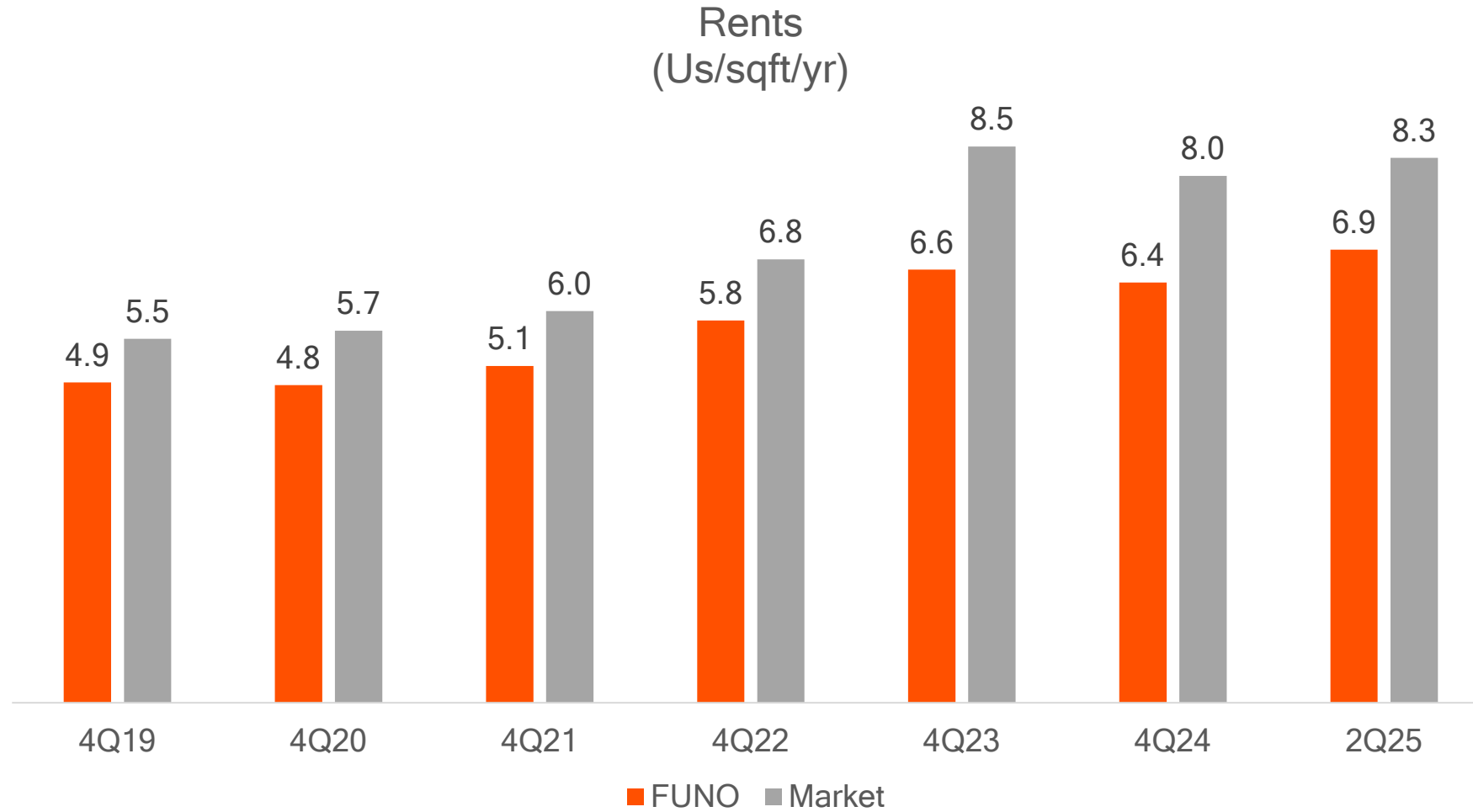
# INDUSTRIAL SEGMENT

# INDUSTRIAL MARKET



Source: CBRE Mexico Industrial Market Report as of 2Q25

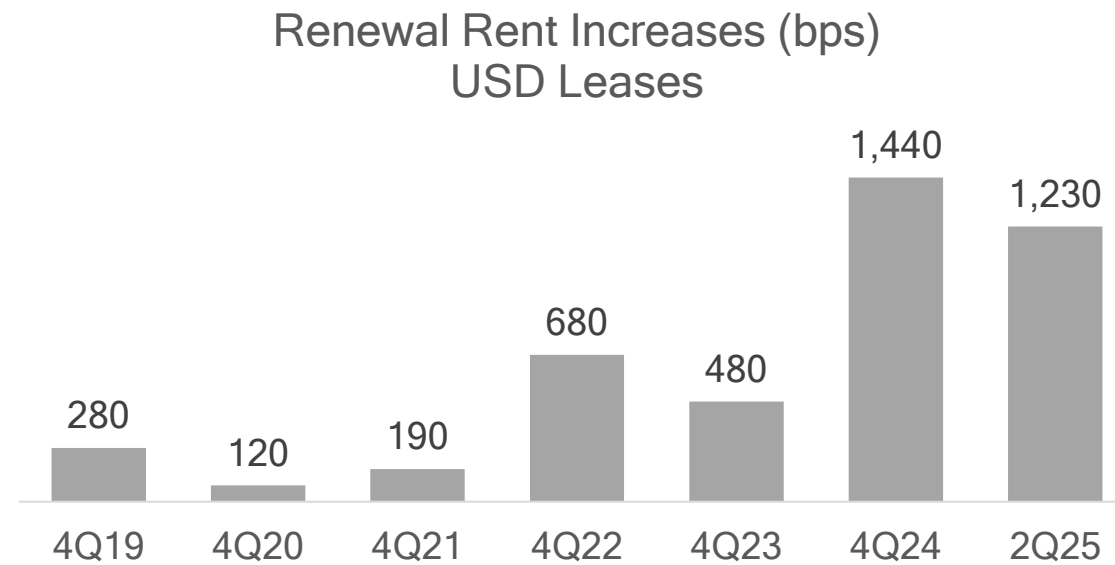
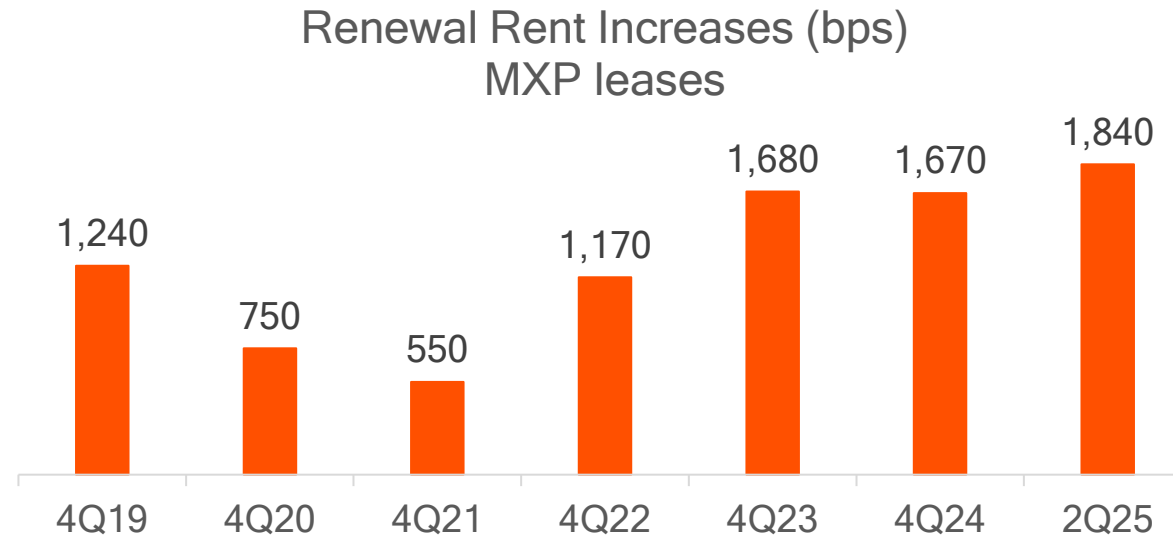
# INDUSTRIAL MARKET



Source: CBRE Mexico Industrial Market Report as of 2Q25

1)FUNO's industrial average rents exclude business parks. FX 2Q25: 18.66 MXN per USD.

# INDUSTRIAL MARKET



# TOP TENANTS - INDUSTRIAL

Fibra Uno's industrial portfolio has over 500 tenants who cherish their proximity to main highways, roads and connection points to the whole country.

| Top   | Sector            | ABR % |
|-------|-------------------|-------|
| 1     | Food & Beverage   | 2.4%  |
| 2     | Logistics         | 2.4%  |
| 3     | Food & Beverage   | 2.0%  |
| 4     | Logistics         | 1.8%  |
| 5     | Supermarkets      | 1.6%  |
| 6     | Logistics         | 1.4%  |
| 7     | Food & Beverage   | 1.4%  |
| 8     | Automotive        | 1.3%  |
| 9     | Health and Pharma | 1.3%  |
| 10    | Logistics         | 1.2%  |
| Total |                   | 17.0% |



# FUNO'S INDUSTRIAL PORTFOLIO





ONCE THE JV WITH FIBRA  
NEXT IS COMPLETED  
THE INDUSTRIAL PORTFOLIO  
WILL LOOK LIKE THIS

# CREATING A LEADER IN THE INDUSTRIAL REAL ESTATE SPACE IN MEXICO

|                                  | At IPO <sup>(1)</sup> | e-Group Additional <sup>(1)</sup> | FUNO Industrial | Proforma <sup>(1)</sup><br>Next Properties              |
|----------------------------------|-----------------------|-----------------------------------|-----------------|---|
| # of Properties                  | 9                     | 9                                 | 182             | 200   |
| GLA (mm sqft)                    | 8.1                   | 8.1                               | 66.1            | Actual: 82.3<br>Deployment: 88.6 <sup>(3)</sup>         |
| Occupancy Rate (%)               | 100%                  | 100%                              | 97.6%           | 98.0%   |
| WALT (years)                     | 3.3 years             | 4.2 years                         | 3.5 years       | 3.6 years   |
| Ps.\$/US\$ rents (%)             | 79% / 21%             | 87% / 13%                         | 61% / 39%       | 65% / 35%   |
| NOI <sup>(2)</sup> (Ps. \$mm)    | \$1,078               | \$1,204                           | \$8,716         | Actual: \$10,998<br>Deployment: \$12,089 <sup>(3)</sup> |
| EBITDA <sup>(2)</sup> (Ps. \$mm) | \$986                 | \$1,102                           | \$7,978         | Actual: \$10,067<br>Deployment: \$11,066 <sup>(3)</sup> |
| FFO (Ps. \$mm)                   | \$986                 | \$705                             | \$4,249         | Actual: \$5,941<br>Deployment: \$6,940 <sup>(3)</sup>   |
| FFO/CBFI (Ps. \$)                |                       |                                   |                 | Actual: \$6.04<br>Deployment: \$6.80 <sup>(3)</sup>     |

Sources: Fibra NEXT, FUNO and e-Group. Notes: converted at an exchange rate of Ps. \$20.16. Financial figures correspond to 2Q25 annualized. (1) Considers stabilized GLA and GLA under development, expansion or stabilization. (2) Fibra NEXT's NOI and EBITDA margins are applied to e-Group's additional properties and FUNO's industrial revenues to calculate NOI and EBITDA. (3) Assuming deployment of IPO proceeds for development of new industrial properties with Ps. \$6,000mm of proceeds and contribution of land from e-Group for Ps. \$3,700mm, as well as additional acquisitions with the remaining resources from the IPO.












# SIGNIFICANT POTENTIAL UPSIDE FOR FIBRA NEXT HOLDERS

|                                      | Proforma           | Use of IPO Proceeds <sup>(2)</sup>   | Use of Follow-On Proceeds <sup>(3)</sup>   | Market Revaluation                                  |
|--------------------------------------|--------------------|--|--|---|
| CBFIs (mm)                           | 984 <sup>(1)</sup> | 1,021  | 1,202  | 1,202   |
| GLA (mm sqft)                        | 82.3               | <b>88.6<sup>(2)</sup></b><br>Development of 5.3mm sqft and acquisition of 0.9mm sqft | <b>98.2<sup>(3)</sup></b><br>Development of 9.7mm sqft and acquisition of 0.8mm sqft | 98.2  |
| Proforma NOI (Ps.\$ mm)              | \$10,998           | \$12,089   | \$13,812   | \$13,812  |
| NOI Cap Rate (%)                     | 7.45%              | 7.45%  | 7.45%  | <b>6.74%</b>  |
| (+) Properties Value (Ps.\$ mm)      | \$155,619          | \$169,885  | \$193,020  | <b>Mark-to-market at Peers' levels</b><br>\$204,827 |
| (-) Total Debt (Ps.\$ mm)            | \$57,259           | \$57,259   | \$57,259   | \$57,259  |
| Equity Value (Ps.\$ mm)              | \$98,360           | \$112,626  | \$135,761  | \$147,568   |
| <b>Price per CBFi (Ps.\$ / CBFi)</b> | <b>\$100.0</b>     | <b>\$110.4</b><br>+10.8% vs. IPO Price   | <b>\$112.9</b><br>+13.4% vs. IPO Price   | <b>\$122.7</b><br>+23.2% vs. IPO Price              |

Sources: Bloomberg, Fibra NEXT, FUNO and e-Group.

Notes: (1) Considering 639mm CBFIs that FUNO would receive if Next Properties was ever absorbed by Fibra NEXT. (2) Assuming Ps. \$6,000 mm from IPO proceeds and land contribution of Ps. \$3,700 mm at a 10.0% yield on cost for new development and subsequently revalued at a 7.45% NOI Cap Rate. The remaining proceeds are assumed to be allocated to acquisitions at a NOI Cap Rate of 7.45%. (3) Assuming a Ps. \$12,000 mm Follow-On, allocating Ps. \$10,000 mm and land contribution of Ps. \$6,167 mm at a 10.0% yield on cost for new developments, subsequently revalued at a 7.45% NOI Cap Rate. Remaining proceeds are assumed for acquisitions at a 7.45% NOI Cap Rate.

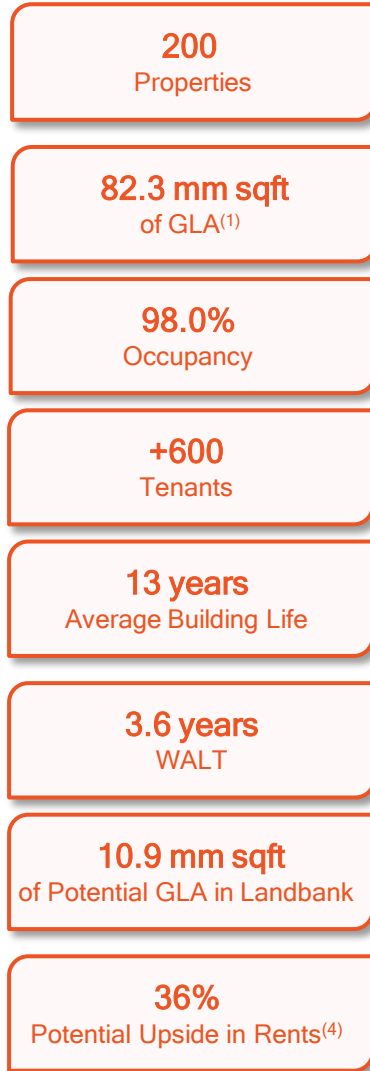
# FIBRA NEXT COMPARES FAVORABLY AGAINST OTHER MEXICAN INDUSTRIAL REAL ESTATE PLAYERS

|   |  <b>NEX T</b><br>REINVENTING EXPERTS AND TECHNOLOGY |  <b>FIBRA PROLOGIS</b> |  |  <b>MACQUARIE</b> |  | <b>FIBRAMTY</b> |
|---|--|---|---|--|---|-----------------|
|   | In Place / Potential <sup>(1)</sup>  | Consolidated / Core <sup>(2)</sup>  |   |  |   |                 |
| Operational GLA<br>(mm sqft)              | <b>82.3 / 98.2</b>   | 87.0 / 65.5   | 41.7  | 36.4   |   | 21.4            |
| Potential GLA <sup>(3)</sup><br>(mm sqft) | <b>217.6</b>                                        | 91.1 <sup>(4)</sup> / 69.6 <sup>(4)</sup>   | 43.0  | 41.4   |   | 22.3            |
| Occupancy rate<br>(%)                     | <b>98.0%</b>                                        | 96.4% / 97.7%   | 92.3%   | 94.6%  |   | 95.4%           |
| NOI<br>(Ps. \$ mm)                        | <b>\$10,998 / \$13,812</b>                          | \$10,890 / \$9,501  | \$4,941   | \$4,562  |   | \$3,068         |
| NOI Margin<br>(%)                         | <b>92.9%</b>                                        | 86.4% / 86.0%   | 91.9%   | 84.7%  |   | 90.7%           |
| <b>EBITDA</b><br>(Ps. \$ mm)              | <b>\$10,067 / \$12,644</b>                          | \$9,573 <sup>(5)</sup> / \$8,184 <sup>(5)</sup>   | \$4,396   | \$4,164  |   | \$2,811         |
| EBITDA Margin<br>(%)                      | <b>85.0%</b>                                       | 75.9% <sup>(5)</sup> / 74.1% <sup>(5)</sup>   | 81.8%   | 77.0%  |   | 83.1%           |
| Management Structure                      | <b>Internal</b>  | External  | Internal  | External   |   | Internal        |
| Development                               | <b>In-House</b>  | Third Party   | In-House  | Third Party  |   | Third Party     |

Sources: Operating information as of 2Q25 and financial figures shown as 2Q25 annualized.

Notes: (1) Pro Forma of the Company Considering Investments of US\$1 bn. (2) Considers data corresponding to FIBRA Prologis' core and non-core assets. (3) Considers potential GLA from landbank in pipeline (4) Considers assets under development from Prologis and FIBRA Prologis as disclosed in 2Q25 report. (5) Assuming same delta between Consolidated NOI and Core NOI for Core operations EBITDA calculation.

# FIBRA NEXT: THE BEST POSITIONED INDUSTRIAL REAL ESTATE PORTFOLIO IN MEXICO



Fibra NEXT would be strategically positioned in top-performing markets, ensuring strong exposure to high growth, more resilient markets while maintaining exposure to dollar-only border markets

Sources: INEGI, Fibra NEXT, CBRE, FUNO and e-Group.

Notes: As of 2Q'25 (1) Considers stabilized GLA and GLA under development, expansion or stabilization. (2) Includes Guadalajara Metro Area and Queretaro. (3) Other markets include Saltillo/Ramos Arizpe, Reynosa/Matamoros and other secondary markets.

(4) Considers an FX rate of Ps. 18.84 per US\$, in line with CBRE report as of 2Q'25

# WORLD-CLASS & DIVERSIFIED TENANT BASE

Widely Diversified and High-quality Tenant Base: Top 10 Tenants Represents Less Than 20% of Fibra NEXT's Total Rent

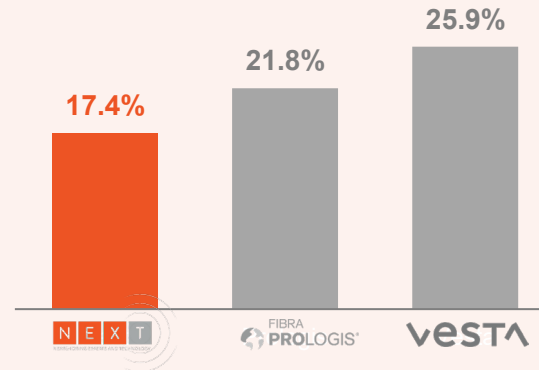
## Extensive and Reliable List of Clients...

 **+950**  
Leasing Contracts

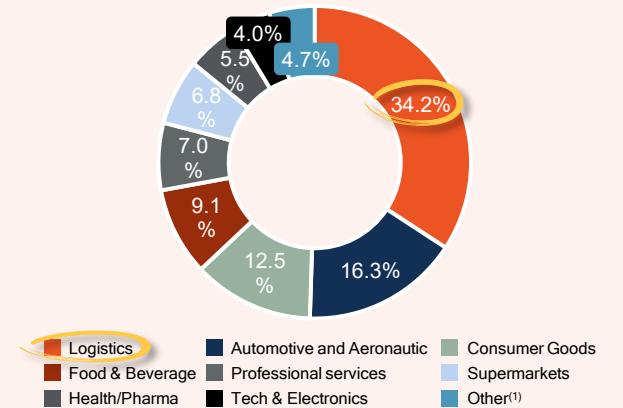
 **+600**  
Clients

 **+30 years**  
of relationship with Clients

The Most Diversified Portfolio  
(Top 10 Tenants as % of Total Annualized Base Rent)



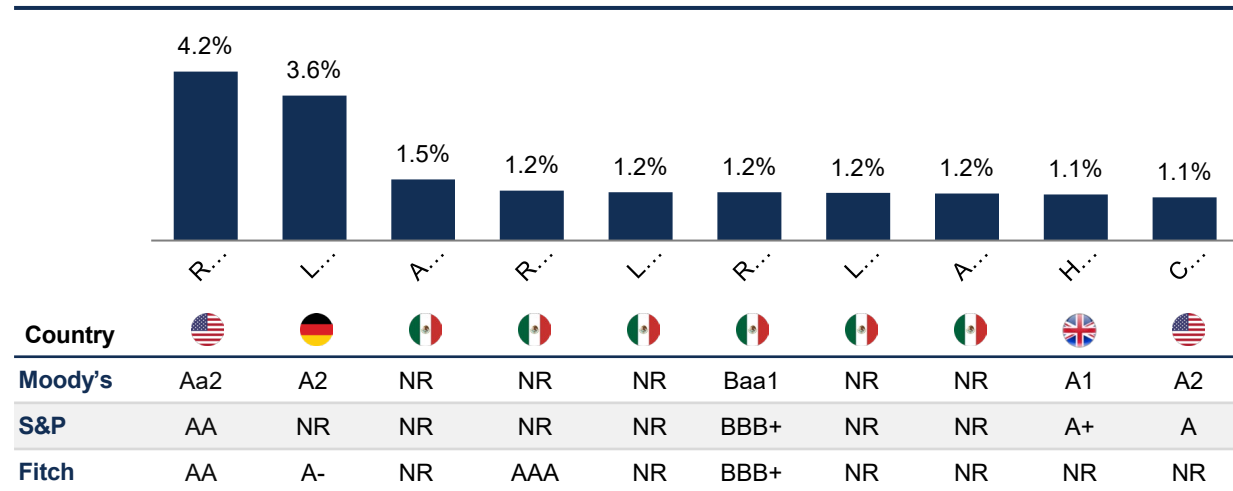
Primary Exposure to Premium Logistics Segment  
(% of Total GLA by Underlying Industry of Tenants)



## ...With the World's Top-Tier Companies



Top 10 Tenants  
(% of Total GLA)

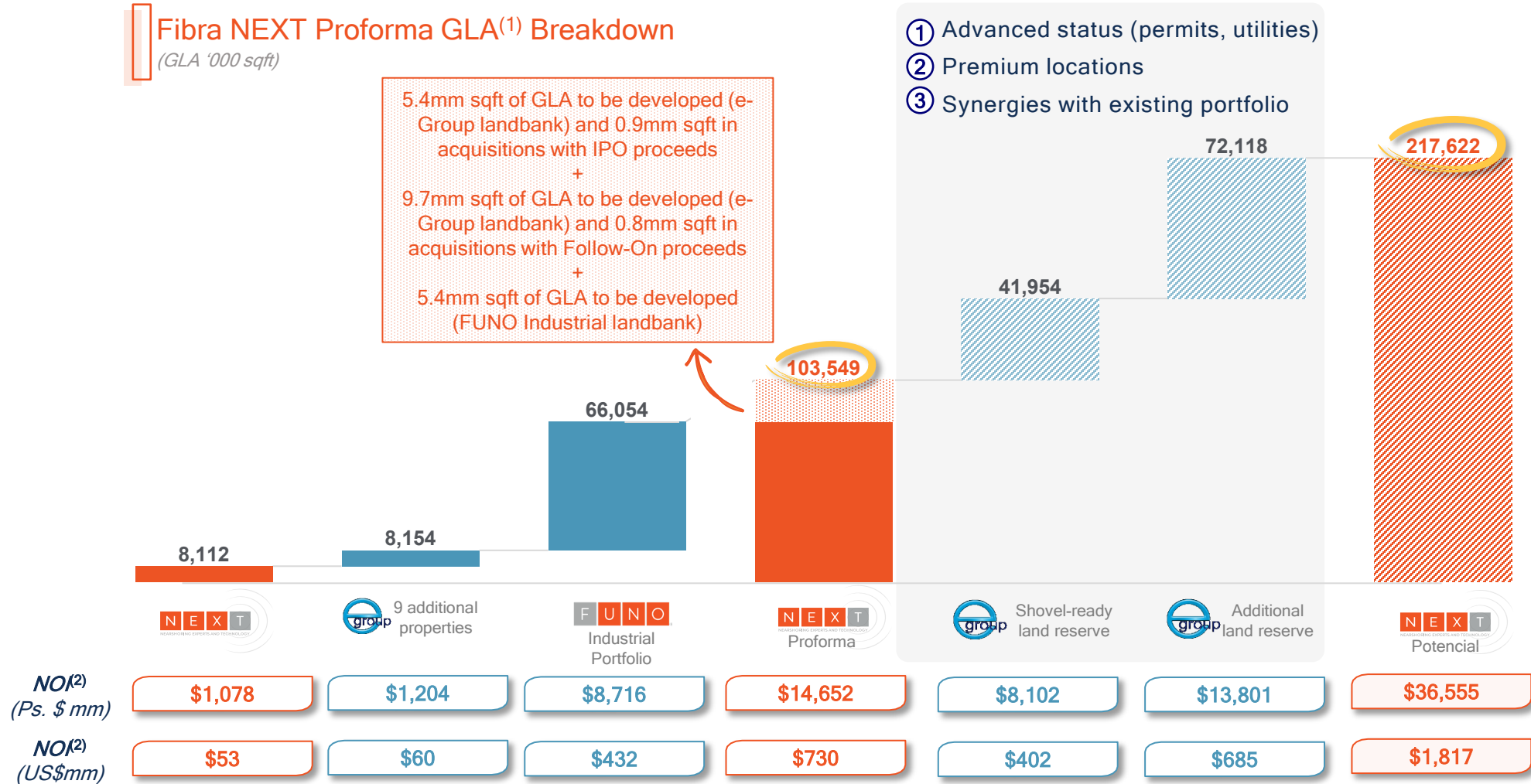


Sources: Companies information as of 2Q25.

Notes (1) Other includes fashion, commercial services, department stores, entertainment, education and government

# EXPONENTIAL GROWTH AVENUES ALREADY MAPPED OUT

Access to an exclusive pipeline through the ROFO and ROFR of e-Group's landbank



Source: Fibra NEXT, FUNO and e-Group.

Notes: Considers an illustrative FX rate of Ps. \$20.16 per US\$. (1) Considers stabilized GLA and GLA under development, expansion or stabilization. (2) NOI 2Q25 Annualized for FUNO and E-Group Portfolio. NOI for FUNO contributed landbank and e-Group's land reserve estimated as per CBRE market prices as of 2Q'25.

# ACCESS TO THE LARGEST SHOVEL-READY DEVELOPABLE GLA IN CENTER MEXICO

Focused on creating value for our shareholders through development projects

## Key Highlights

-  Found in important cities in the country
-  Located in markets with high growth and demand
-  Projects ready to be developed

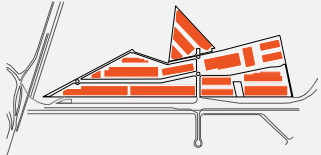
## Geographic Footprint of e-Group Properties






## Selected Development Projects

### **T-MEXPARK**

Estado de Mexico  
*Near Santa Lucia Airport*



-  Landbank: 64mm sqft
-  GLA: 32mm sqft
-  Rental Revenue: ~Ps. \$7,000mm

### **EIMarqués Park**

Queretaro  
*Access to Mexico-Queretaro Highway*



-  Landbank: 18mm sqft
-  GLA: 9mm sqft
-  Rental Revenue: ~Ps. \$1,600mm

### **Toluca Park 3000**

Estado de Mexico  
*15 min from Toluca International Airport*



-  Landbank: 8mm sqft
-  GLA: 4mm sqft
-  Rental Revenue: ~Ps. \$700mm

# DEBT PROFILE

# DEBT PROFILE AS OF TODAY<sup>(1)</sup>

- Average Life of Debt: 8.2 years
- Average Cost of Debt<sup>(2)</sup>: 8.81%
- LTV 2Q25: 42.1%
- DSCR: 1.63x
- Fully available Sustainability linked RCF for Ps. 13.5 billion +  
Us. 410 million

## • CREDIT RATING

International

MOODY'S

FitchRatings

Outlook

Baa3

Under review

BBB-

Stable

Local

FitchRatings

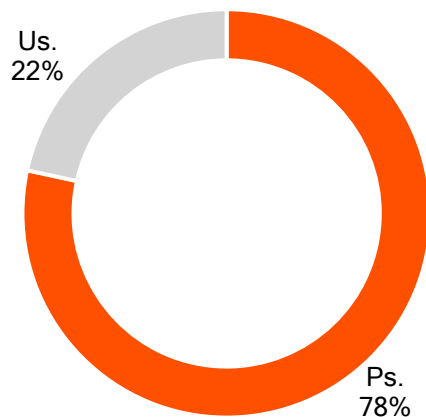
AAA (Mx)



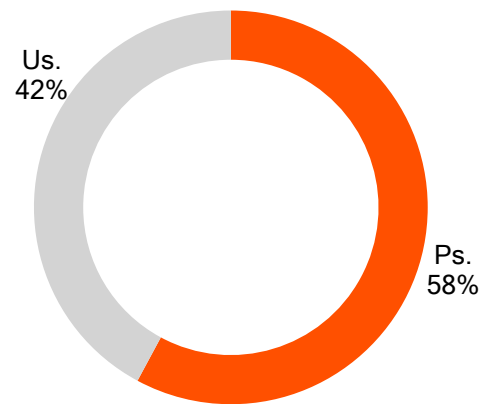
Credit  
Rating  
Agency

AAA (Mx)

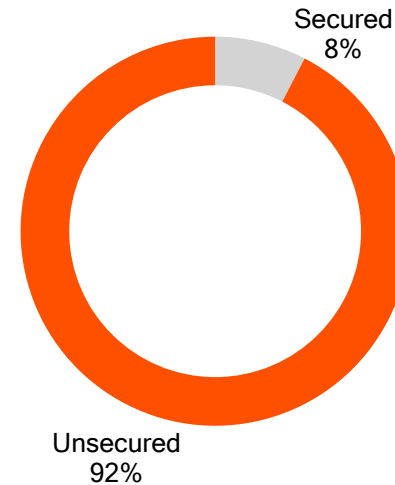
Leases Breakdown  
by Currency



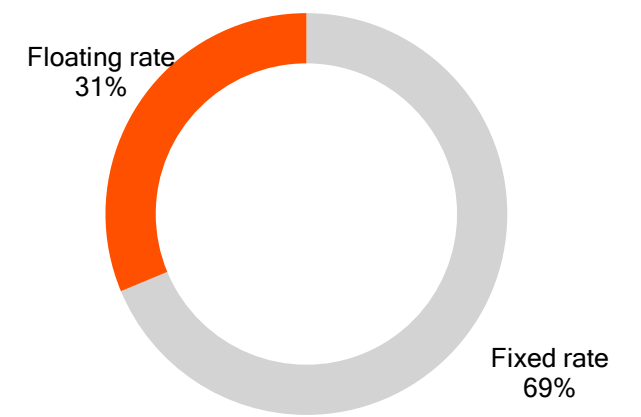
Ps. vs Us.



Secured vs  
Unsecured



Fixed Rate vs  
Floating Rate

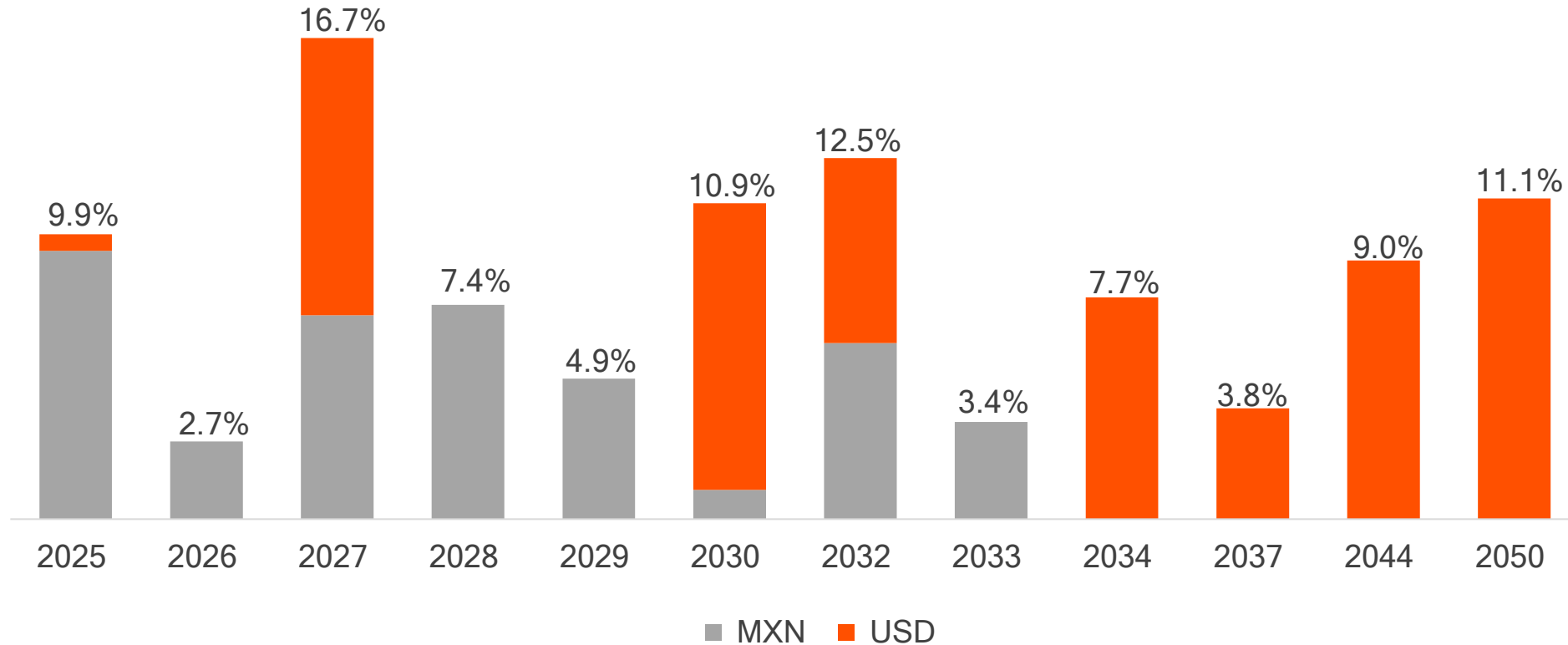


(1) June 2025

(2) Includes the effect of financial derivatives.

# MATURITY PROFILE<sup>(1)</sup>

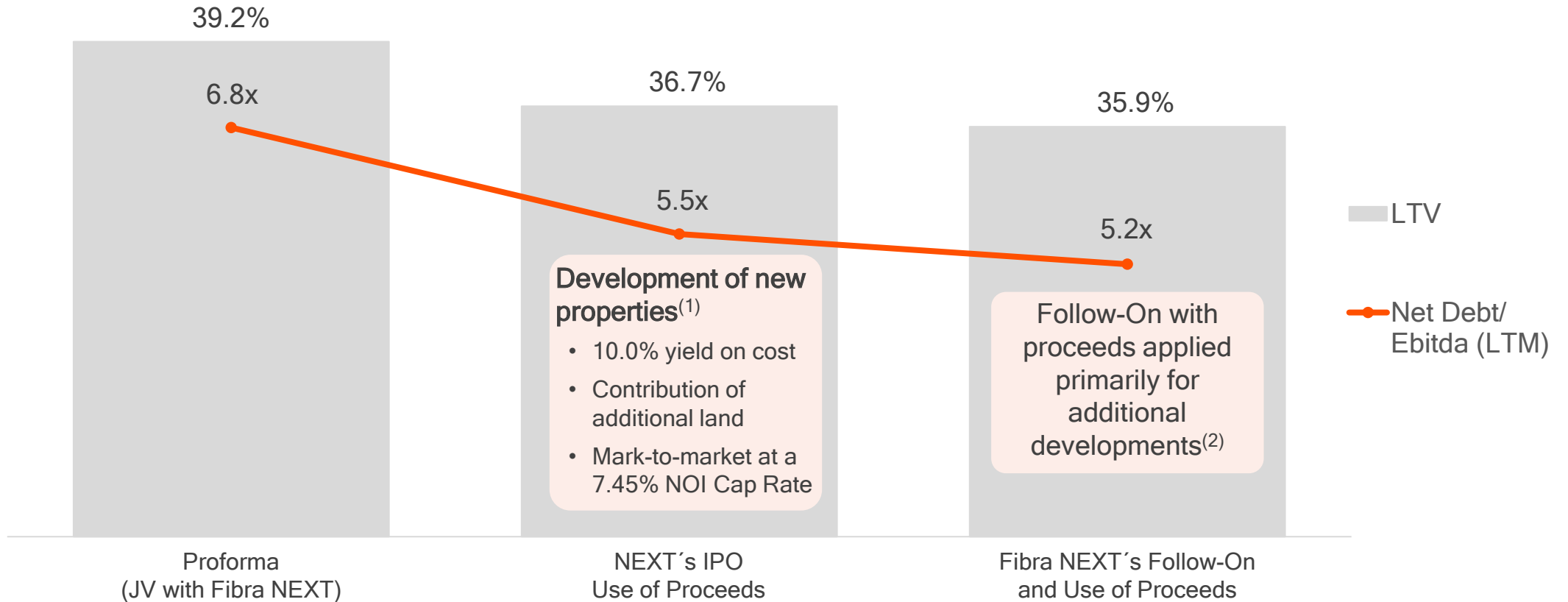
We continue to work on refinancing the short-term debt to extend our maturity profile.



(1) As of June 2025.

# DELEVERAGING STRATEGY OF FIBRA UNO

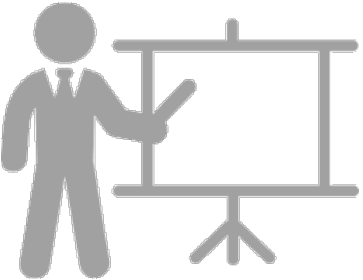
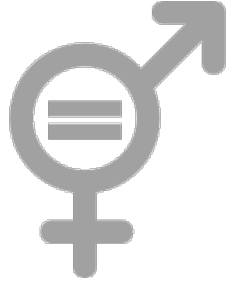
## LTV Evolution (%)








Source: Fibra NEXT, FUNO and e-Group.

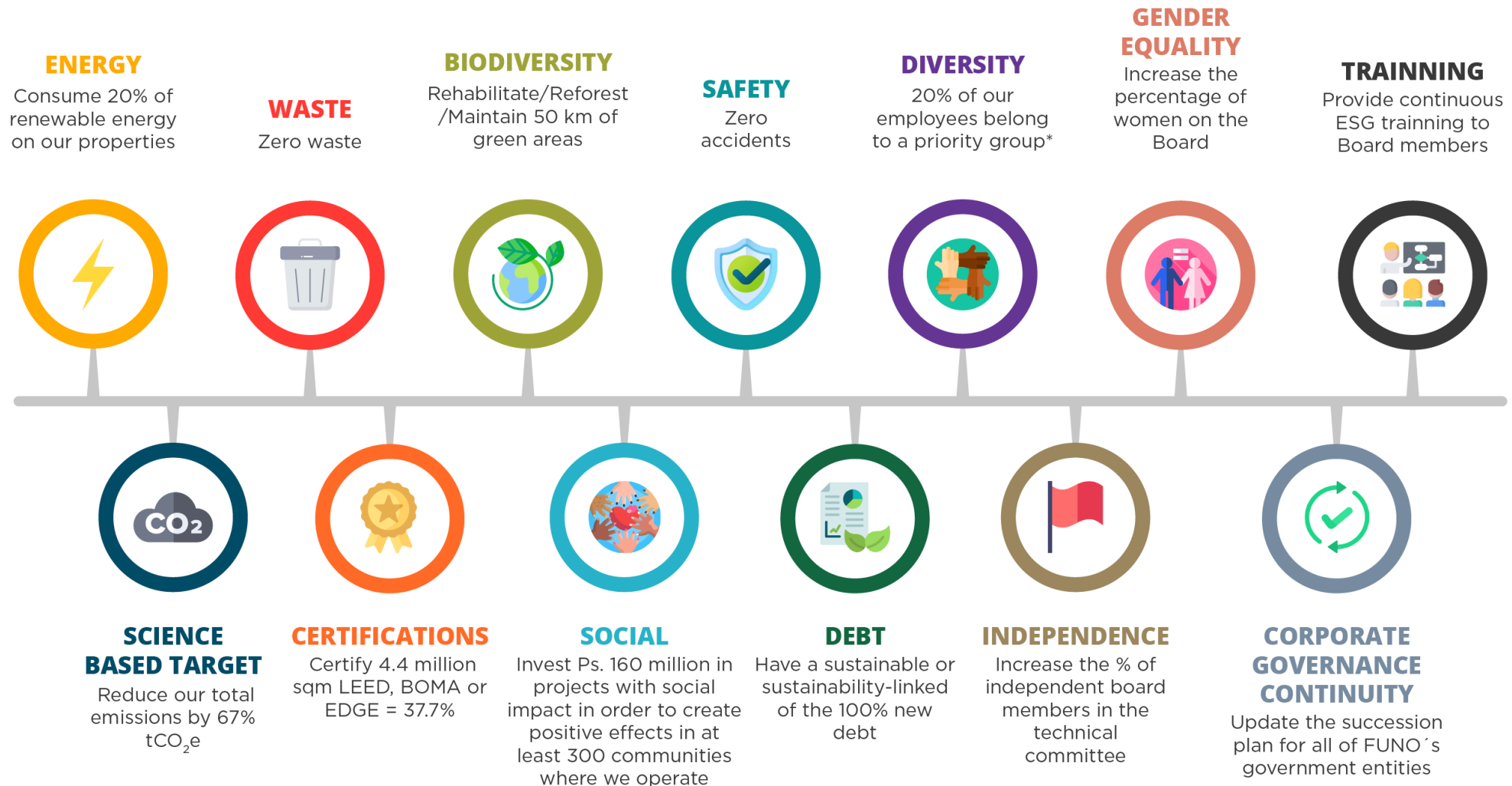
Notes: (1) Estimations assuming Ps. \$6,000mm of IPO proceeds and PS. \$3,700mm in land contribution for development of new assets. The remaining balance of IPO proceeds are assumed for acquisitions at a 7.45% NOI Cap Rate.

# GOVERNANCE 2025



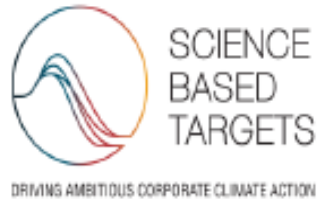
- Internalization of the Advisor 
- Board refreshment and C-Suite succession plan 
- Increase by 20% Gender Diversity at the Board Level 
- Training Board Members on ESG matters 
- New compensation plan approved in 2024 now includes ESG criteria. 

# 2030 ESG STRATEGY

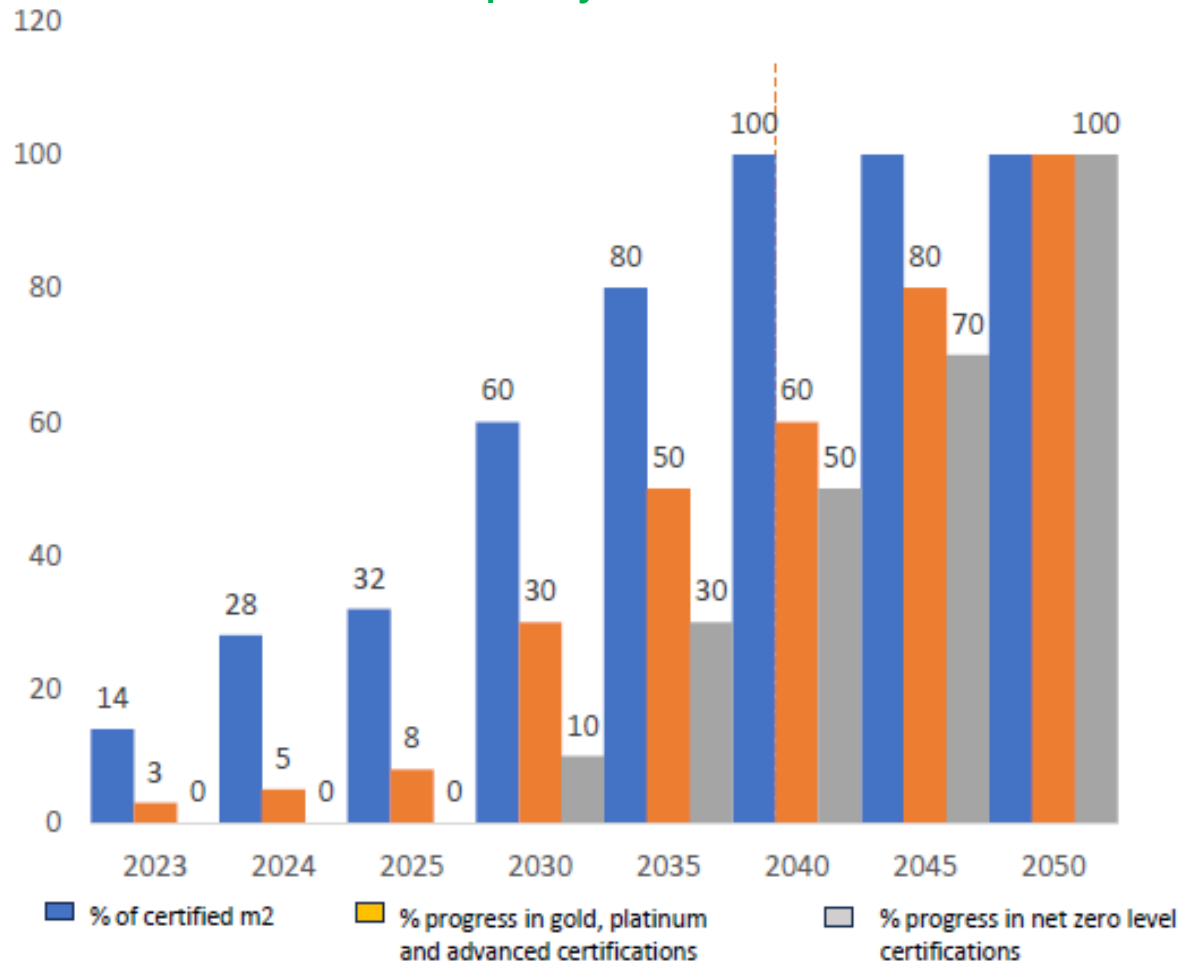


\* People with disabilities, single parents, LGBTQ+, indigenous groups, migrants.

# NET ZERO STRATEGY 2050



## Property Certifications



By 2040 the entire portfolio must be certified EDGE or LEED



By 2050 the entire portfolio Will be certified LEED ZERO or EDGE ZERO.



Requires retrofittings, energy and water efficiency investments, acquisition of renewable energies and ecosystem conservation strategies.

(1) The EDGE certification includes embedded carbon.

# RECENT ESG ACCOMPLISHMENTS

1 Sustainable Finance Mechanisms ~Us. 3.5 bn

2 Member of the S&P Sustainability Yearbook

3 S&P recognized FUNO® as top best 15% worldwide on ESG practices.



5 SBTi approved and NET ZERO commitment by 2050.

4 MSCI ESG RATINGS **BBB**

|     |   |    |            |   |    |     |
|-----|---|----|------------|---|----|-----|
| CCC | B | BB | <b>BBB</b> | A | AA | AAA |
|-----|---|----|------------|---|----|-----|

